Everything On Demand: The "Uberization" of E-commerce ● Class Discussion - Have you used Uber or any other on-demand service companies? - What is the appeal of these companies for users and providers? - Are there any negative consequences to the increased use of on-demand services like Uber and Airbnb? The First Thirty Seconds ● First 20 years of e-commerce – Just the beginning – Rapid growth and change ● Technologies evolve at exponential rates – Disruptive business change – New opportunities • Why study e-commerce - Understand opportunities and risks - Analyze e-commerce ideas, models, issues Introduction to E-commerce • Use of Internet to transact business - Includes Web, mobile browsers and apps ● More formally: – Digitally enabled commercial transactions between and among organizations and individuals The Difference between E-Commerce and E-Business ● Ebusiness: - Digital enabling of transactions and processes within a firm, involving information systems under firm's control - Does not include commercial transactions involving an exchange of value across organizational boundaries Technological Building Blocks Underlying E -Commerce ● Internet ● World Wide Web - HTML - Deep Web versus. "surface" Web 

■ Mobile platform - Mobile apps Insight on Technology: Will Apps Make the Web Irrelevant? • Class Discussion – What are the advantages and disadvantages of apps, compared with websites, for mobile users? - What are the benefits of apps for content owners and creators? - Will apps eventually make the Web irrelevant? Why or why not? Major Trends in E-Commerce ● Business trends include: - All forms of e-commerce show very strong growth Technology trends include: – Mobile platform has made mobile e-commerce reality ● Societal trends include: - Increased online social interaction and sharing Unique Features of E-Commerce Technology (1 of 2) 1. Ubiquity 2. Global reach 3. Universal standards 4. Information richness Unique Features of E-Commerce Technology (2 of 2) 5. Interactivity 6. Information density 7. Personalization/customization 8. Social technology Types of E-Commerce ● Business-to-Consumer (B2C) ● Business-to-Business (B2B) • Consumer-to-Consumer (C2C) • Mobile e-commerce (M-commerce) • Social e-commerce • Local e-commerce Figure 1.5 The Growth of B2C E-Commerce in the United States Figure 1.7 The Growth of B2B E-Commerce in the United States Figure 1.8 The Growth of M-Commerce in the United States E-Commerce: A Brief History (1 of 4) ● Precursors – Baxter Healthcare modem-based system – Order entry systems - Electronic Data Interchange (EDI) standards - French Minitel E-Commerce: A Brief History (2 of 4) ● 1995–2000: Invention – Sale of simple retail goods – Limited bandwidth and media – Euphoric visions of Friction-free commerce First-mover advantages – Dot-com crash of 2000 E-Commerce: A Brief History (3 of 4) • 2001–2006: Consolidation – Emphasis on business-driven approach - Traditional large firms expand presence - Start-up financing shrinks - More complex products and services sold - Growth of search engine advertising - Business web presences expand E-Commerce: A Brief History (4 of 4) • 2007-Present: Reinvention - Rapid growth of: Web 2.0, including online social networks Mobile platform Local commerce On-demand service economy - Entertainment content develops as source of revenues - Transformation of marketing Figure 1.10 Periods in the Development of E-Commerce Insight on Business: Rocket Internet • Class Discussion - What are the benefits of investing in a company that Rocket Internet has launched? - Is an incubator the best solution for start-ups to find funding? Why or why not? - Why is Rocket Internet controversial? Assessing E-Commerce (1 of 2) ● Stunning technological success ● Early years a mixed business success – Few

early dot-coms have survived - Online sales growing rapidly ● Many early visions not fulfilled - Price dispersion - Information asymmetry - New intermediaries Assessing E-Commerce (2 of 2) ● Other surprises - Fast-follower advantages - Start-up costs - Impact of mobile platform - Emergence of ondemand e-commerce Understanding E-Commerce: Organizing Themes ● Technology: - Development and mastery of digital computing and communications technology • Business: - New technologies present businesses with new ways of organizing production and transacting business • Society: -Intellectual property, individual privacy, public welfare policy Figure 1.11 The Internet and the Evolution of Corporate Computing Insight on Society: Facebook and the Age of Privacy • Class discussion: - Why are social networks interested in collecting user information? - What types of privacy invasion are described in the case? Which is the most privacy-invading, and why? - Is e-commerce any different than traditional markets with respect to privacy? Don't merchants always want to know their customer? -How do you protect your privacy on the Web? Academic Disciplines Concerned with Technology ● Technical – Computer science, management science, information systems ● Behavioral – Information systems research, economics, marketing, management, finance/accounting, sociology Careers in E-Commerce ● Position: Category specialist in E-commerce Retail Program ● Qualification/Skills ● Preparing for the Interview 

Possible Interview Questions